



Harlequin Property

Newsletter

September 2009 Issue 5

HARLEQUIN HOTELS & RESORTS LAUNCH EVENT

HARLEQUIN
HOTELS & RESORTS



World's First Gary Player Golf
Hotel at The Marquis Estate



BUCCAMENT BAY
ST VINCENT & THE GRENADINES

Buccament Bay opens
on 1st July 2010

Welcome to Harlequin's Fifth Newsletter



Dave Ames, Chairman, Harlequin Hotels & Resorts, welcomes guests to the launch event



Dinner guests enjoy a stunning menu created by Trader Vics



Dave Ames welcomes Juan Ignacio Paliza Garcia, Honorary Consul of Spain to the Dominican Republic

Welcome to our fifth newsletter, which comes hot on the heels of what was a landmark event for us – the launch of Harlequin Hotels & Resorts, a new luxury 5 star hotel brand, and an opportunity to showcase our resorts in the Caribbean and Brazil. To celebrate the unveiling of Harlequin Hotels & Resorts we organised a stunning two day event on the 13th and 14th of July 2009 at The Grove, the award-winning country estate retreat just outside of London, to welcome high profile dignitaries and Government Ministers from the Caribbean, celebrities, travel and hospitality industry representatives, the media and, of course, our investors. For a full report and pictures of this momentous occasion please turn to page 6.

We have also been working with highly experienced US-based architect and interior design company, Jones Baker, to create a lavish identity for our guest room interiors and restaurants that is uniquely Harlequin Hotels & Resorts. See the first draft concepts on page 12.

As I said in the last newsletter, we are already starting to see that other globally-recognised brands wish to be associated with us and I'm very excited to announce that we have just signed a contract with Liverpool FC to open Soccer Schools in each of our resorts. More of that on page 4. We are already working with Pat Cash and Gary Player and feel privileged to have such respected sporting champions working with us to endorse the Harlequin Sports Academy and raise our profile, and we are also very proud that our resort in St Lucia, The Marquis Estate, will include the world's first Gary Player Golf Hotel.

We are also pleased to announce that the West Paces Hotel Group have been appointed to manage the Gary Player Golf Hotel and riverside villas, golf clubhouse, beach club and spa. They are the ideal partner to manage these aspects of this luxury resort. Read more in our profile on page 16

Of course, one of the most important partners we have is the construction company which is responsible for actually building these amazing places for us. So I would like to introduce you to ICE, a world class construction company currently working on Buccament Bay. You can read more about them on page 15.

A few weeks ago I met with the Prime Minister of Barbados, The Rt Hon David Thompson, to discuss The Merricks. He assured me of the full support of his Government and country in ensuring the success of the resort and is assisting us in moving the project forward so that we can start building the resort as soon as possible. We are looking to begin building the resort later this year and to open the resort in stages from 2011. We were delighted that the High Commissioner for Barbados in London, Mr Hugh Anthony Arthur, joined us at the launch event.

It is also heartening that even in these difficult economic times property investors still recognise the value of investing in properties in our resorts and are continuing to invest with us.

I thank you for your continued support.

Yours sincerely

Dave Ames

CHAIRMAN, HARLEQUIN HOTELS & RESORTS

We would welcome your comments on the content of this newsletter and any suggestions for information you would like future newsletters to include. Please email newsletter@harlequinproperty.co.uk.

If you change your address please email your new details to changeofaddress@harlequinproperty.co.uk

Gary Player was full of praise for the launch event

"I wish to congratulate Dave Ames and the entire Harlequin team on such a successful launch event for their various projects in the Caribbean. The preparation required to host thousands of guests was surely staggering. It was my pleasure to be part of the event."

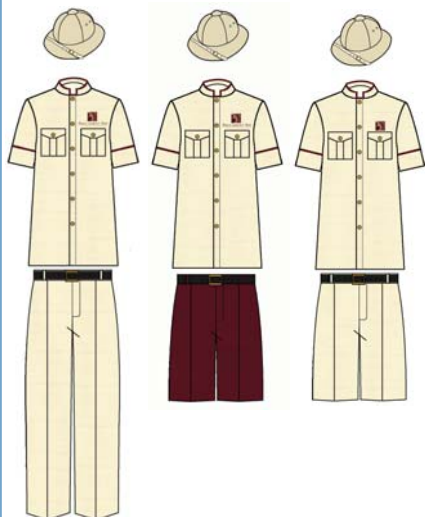
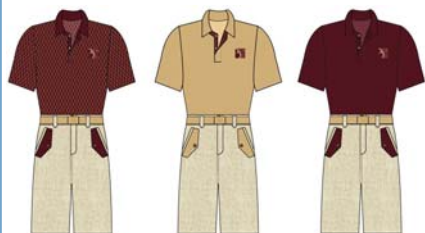


BUCCAMENT BAY
ST VINCENT & THE GRENADINES

Buccament Bay – Uniform Matters



Uniforms for male staff at Buccament Bay



It is important that every member of staff at Harlequin's resorts not only deliver exceptional customer care but is well-presented and dressed smartly to reflect the core values and personality of the Harlequin Hotels & Resorts brand. Therefore, the uniforms for our staff are a key component in our brand identity and we have been working with US-based Bell Design to create a range of uniforms which not only look elegant but which are practical and comfortable for our staff.

"I needed to work out which aspects Harlequin wanted to enhance or play down", says Barbara Bell of Bell Design. "The perfect uniform needs to be a marriage of corporate identity and practicality. Where each staff member works, and the atmosphere in which they do so, plays an important part in the type of garments that make up their uniform and the fabrics to be used, plus any new design should be validated by staff so that they feel involved. Getting this aspect of company image right can result in highly motivated staff who are proud to provide excellent customer service, thereby boosting the brand's attributes at the very point at which the guest truly engages with it."

Barbara has worked on a range of uniform designs for different companies across the world, including the Trader Vic's group of restaurants (Trader Vic's, Mai Tai Lounge and Senor Pico located in the US and worldwide); The Sahara Hotel & Casino and Planet Hollywood Hotel & Casino (Las Vegas); Starbury Apparel, Macy's New York; Elevee Custom Clothing – the largest custom tailors in the US for sports bodies NBA, NFL and MLB.

Uniforms for female staff at Buccament Bay



News from the Quarter



**LIVERPOOL FOOTBALL CLUB
SOCCER SCHOOL**



Dave Ames with Jonathan Kane, Director of International Business Development Liverpool FC

Harlequin sign Liverpool Football Club to open Soccer Schools in each of their Caribbean Resorts

Harlequin Hotels & Resorts is delighted to have signed a contract with Liverpool Football Club to bring football to the Harlequin Sports Academy portfolio at resorts in the Caribbean. The contract was officially signed & sealed at the prestigious Harlequin Hotels & Resorts launch event at The Grove on 14th July.

Liverpool Football Club is the most successful English football team, having won 5 European Cups and 18 league (English Premier League, formerly First Division) titles amongst a record 40 major honours. Great players from the past include Kevin Keegan, Kenny Dalglish and Ian Rush, through to the modern era of Fernando Torres and Steven Gerrard.

Liverpool FC Soccer Schools will provide unique training and coaching programmes, designed to be interactive, challenging and fun for all ability and levels aged 5 and above. The football facilities at Harlequin's resorts will also be available for professional teams to undertake intensive pre-season training. Everyone will be given the opportunity to play football to the best of their ability and Harlequin also intends to make the facilities at the Soccer Schools available to local children to encourage education through sports as part of their commitment to Corporate Social Responsibility.

Jonathan Kane, Director of International Business Development, Liverpool Football Club, said "We are impressed with Harlequin Hotels & Resorts' commitment to providing world class sporting facilities at each of their resorts. By working with them to create Soccer Schools we will ensure that not only will our academy players have an excellent year-round facility to use for training, but also encourage guests at the resorts and the local community to participate in football activities".



Gary Player tees off at The Grove

Gary Player hosts Golf Tournament at The Grove on behalf of Harlequin Hotels & Resorts

Amidst the fanfare of the launch event for Harlequin Hotels & Resorts, 72 guests took part in a team Golf Tournament with Gary Player at the Grove. The Grove championship golf course is widely regarded as one of the finest new golf courses in Europe with an outstanding 18 hole course situated in 300 acres of parkland. It certainly put participants through their paces and in a nail-biting finish, first place was bagged by Scott Ferrell (President, Gary Player Design), David Carter (President & CEO, Trader Vic's), Andy Bridge (MD "A Place in the Sun" magazine) and Oliver Adam (luxury golf course writer), and second place went to James Ruff (Smith Osborne Global), Ross Osborne (Smith Osborne Global), Nic Ward (RPS Partners) and Bryan Moore (Plus Fore Golf Holidays). The scores for the teams were very close and both first and second place had combined team scores of 90 points meaning the winner was found over count back. The scores were the same over the last 9 holes for both groups and over the last 6 holes meaning the winners could only be declared on a count back of the last 3 holes!

Dave Ames presented each member of the winning team with a luxury holiday at a 5 star Oasis Hotel in either the Dominican Republic or Mexico and the second prize winners each received holidays at a 5 star Oasis hotel in Majorca. Harlequin also staged a "Longest Drive" contest which was clinched by their very own Simon Taylor and the "Nearest the Pin" winner was Ian Phillpot (freelance golf journalist).



The winning team! With Gary Player, centre. From left to right Andy Bridge, "A Place in the Sun" magazine, Oliver Adam, freelance golf writer, Dave Carter, Trader Vic's, Scott Ferrell, Gary Player Design

News from the Quarter



Pat Cash defends his Hall of Fame Champions Cup

Pat Cash successfully defended his singles title at the \$150,000 Hall of Fame Champions Cup defeating Jim Courier 6-3, 6-4 on Sunday 23 August 2009 in the championship match at the International Tennis Hall of Fame held in Newport, R.I. The tournament victory was Cash's second career title on the Outback Champions Series, the global tennis circuit for champions tennis players age 30 and over, and earned the 1987 Wimbledon champion \$60,000. Cash's tournament win at Newport last year was also over Courier in the final by the exact 6-3, 6-4 score line.

Cash is regarded as one of the best serve-and-volley and grass-court players in tennis over the last 30 years. In addition to his 1987 Wimbledon title, Cash was a singles finalist on grass at the 1987 Australian Open. The 44-year-old Australian was the lone Wimbledon singles champion in the eight-player Newport field and was most comfortable on the grass courts at the International Tennis Hall of Fame all week.

"I wouldn't say I grew up on the grass-court but I have played a lot of grass-court tennis," said Cash. "It's natural for me to play this style of game. It's easy. I don't have to think about it. I just serve and volley. I'm not smart enough to work out a game tactic against Jim so I just kind of keep serving and running to the net."

"If you watched this match at all you could see how difficult it is to return Pat's serve," said Courier. "He really spotted his serve beautifully once he got in to the rhythm today and from there I'm struggling because he's such a beautiful volleyer. If he gets his hands on anything at the net then it seems the point's over. I felt under pressure because I wasn't getting to break point on his serve then that's a lot of pressure on mine. He's a great champion. He's obviously a great grass-court champion. You don't win Wimbledon if you're not. It's disappointing because I was hoping to win my first grass-court title."



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HARLEQUIN HOTELS & RESORTS LAUNCHES IN SPECTACULAR STYLE!

Dignitaries, Ministers from the Governments of Barbados, Dominican Republic, St Lucia, St Vincent & The Grenadines, representatives from the travel and hospitality industry, the media and investors turned out in force on Monday 13th and Tuesday 14th July for the spectacular launch of Harlequin Hotels & Resorts. More than 3,500 guests attended the lavish two day event at The Grove, a 300 acre luxury country estate in Watford.

Dave Ames with the Rt Hon Stephenson King, Prime Minister of St Lucia, left, and Eldridge Stevens, Ambassador to the UK for St Lucia, right



Dave Ames with Mrs Eloise Gonsalves, wife of the Rt Hon Ralph Gonsalves, Prime Minister of St Vincent & The Grenadines

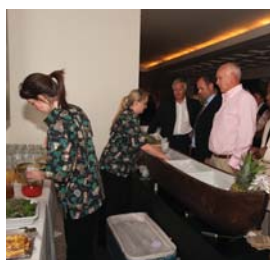


"We're launching something that's quite amazing. We want to tell the world about it", said Dave Ames, Chairman of Harlequin Hotels & Resorts. "This was a very amazing and gratifying two days for us – Harlequin has become one of the leading developers in the Caribbean and this special event was a celebration of our achievements to date and the perfect platform to showcase our exciting projects to the travel industry and media.

I could sense a changing market place a few years ago and embarked on this venture to deliver my vision of a 5 star hotel group linked with top sports people and top brand name restaurants to provide the very highest level of services, lifestyle and comfort for those who appreciate the very best in life. What has evolved has surpassed my wildest dreams and the name Harlequin Hotels & Resorts stands on the threshold of becoming universally recognised as the world's favourite 5 star hotel and resort developer."

The launch event was designed to reflect the professionalism and luxury offerings that will be delivered by Harlequin's resorts. 72 guests participated in a Golf Tournament, hosted by Gary Player. Lunch and dinner guests were greeted with exotic Mai Tai and Bahia cocktails and an exciting array of canapés, accompanied by the lilting rhythms of a Caribbean steel band. Guests were then treated to a Polynesian feast with a touch of Asian fusion, designed and prepared by the legendary Trader Vic's – the restaurant group who will be masterminding the menus of all food and beverage concepts across Harlequin's resorts, serenaded by an electric performance by the exceptional Victor Hugo Salsa Band.

Guests were lavished with exotic cocktails by the Trader Vic's team



TESTIMONIAL

What can I say but a fantastic launch event for you, the team and for Harlequin? Thank you kindly for the invitation to myself and my wife and your generous, warm and splendid hospitality. You must be very proud of what you and your team have achieved so far and the support from Presidents, Senior Ministers, service partners and sporting legends alike, was overwhelming for us, let alone how you must have felt being up on stage. Not to mention your first occasion on the stage of a West End musical, can it really get any better!! Thank you again for the great event, congratulations and I look forward to watching out for the first open event at Buccament Bay.

Keith Waterman

TESTIMONIAL

Just wanted to drop you both a note to say how lovely it was to finally meet you on Monday and Tuesday. You did a fantastic job with the event, so well done – you both deserve a good rest now!

Really look forward to working with you more in the near future.

Kind Regards

Lesley Davidson

SALES & MARKETING MANAGER, BGB

TESTIMONIAL

The launch seems to have been a huge success, we were there on Monday and Tuesday, and it was very impressive.

Thanks and regards

Nikki

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TESTIMONIAL

We just wanted to say many thanks to you and your staff for putting on such a wonderful launch at the Grove today. We were extremely grateful for the opportunity to meet you, the dignitaries, and other like minded investors.

I would also like to thank ALL your staff for their help in answering our 'never ending' questions during the purchase process.

Thank you for taking the time to talk to us personally on the day, and answering all our questions.

Congratulations and very best wishes. We have invested in St Lucia, Barbados & Brazil.

Regards
Lloyd Farrell & Rosaleen Bunbury

TESTIMONIAL

I have to say that I thought you all did a spectacular job in every respect. I hope that it was indeed the success it appeared to be.

Many thanks and congratulations
Paul & James
LES MISERABLES

TESTIMONIAL

I'm sure this will result in many additional sales in the very near future and if this is an indication of what Harlequin are trying to achieve then there should be lots to look forward to going forward.

Justin Last



Guest listening to Dave Ames at the Harlequin Hotels & Resorts launch dinner

Guests listened enthralled as Dave Ames set out his vision for Harlequin Hotels & Resorts and introduced the key brands working to deliver a truly 5 star experience. Wimbledon Champion, Pat Cash, talked about the tennis academies he will be creating in each of Harlequin's resorts. The Rt Hon Stephenson King, Prime Minister of St Lucia, praised Harlequin for its commitment to The Marquis Estate and the presentation of opportunities for St Lucians to participate in the success of the resort and outlined the benefits of the resort to St Lucia in providing the most complete and diverse holiday destination in the Caribbean. Glen Beache, Minister of Tourism for St Vincent & The Grenadines, said that Harlequin Hotels & Resorts had been truly excellent and has worked with the Government of St Vincent & The Grenadines totally above board, including providing the support for the local community. Both he and Eloise Gonsalves, wife to Rt Hon Ralph Gonsalves, Prime Minister of St Vincent & The Grenadines, said that St Vincent is totally behind the development of Buccament Bay and will continue to give its support. Jose and Juan Ignacio Paliza Garcia, Honorary Consul of Spain to the Dominican Republic, spoke of their support for a truly 5 star luxury resort in the Dominican Republic and their support for Harlequin Hotels & Resorts.

Dave Ames welcomes world tennis champion Pat Cash to the stage

Dave Ames and Fabrice Leclercq, Senior Trade Promotion Adviser, International Trade Centre



Dave Ames signed a charter with the International Trade Center, the joint agency of the World Trade Organization and the United Nations, represented by Willem Van der Geest and Fabrice Leclercq, in which Harlequin Hotels & Resorts agreed to actively encourage the production of local produce for use in their resorts in the Caribbean.



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From left to right: Tom Scott, VP Black Knight International, Gary Player Group, Jonathan Kane, Director International Business Development Liverpool FC together with ex-Liverpool FC players Alan Kennedy & David Fairclough

During the event Dave Ames signed an agreement with Jonathan Kane, Commercial Director for Liverpool Football Club, to open Liverpool FC Soccer Schools in each of the resorts in the Caribbean. The Soccer Schools will provide unique training and coaching programmes in an environment where everyone will be given the opportunity to play football to the best of their ability. Jonathan spoke of his support for Harlequin Hotels & Resorts' commitment to Corporate Social Responsibility in the communities within which it operates as it intends to make the facilities at the soccer schools available to local children to encourage education through sports.

Guests mingle in the beautiful grounds of The Grove in the early evening sunshine



Victor Hugo Band

Tuesday's events were less formal but guests enjoyed a selection of cocktails and sumptuous canapés such as Prawn and Mango ceviche and Kalua Pork Sliders, created by the Trader Vic's chefs. The steel band returned to take up residency on the patio on what was a beautiful sunny day, and property investors had the opportunity to talk at length to Harlequin specialists about the fantastic resorts and stunning investment properties available. Meanwhile in the room where the

TESTIMONIAL

I think that you achieved everything that you set out to do with this event and that is a credit to your hard work and leadership of what is now a very impressive and committed team.

The golf day was exceptionally well organised and executed and I can say, having attended many such events in the past (including PGA European Tour Pro-ams), that this was as well organised as any I have been to before. Unfortunately it did not extend to improving my play – maybe next time!

Mark Finney

TESTIMONIAL

Your vision is spectacular and your determination and enthusiasm so commendable.

Glenn Chalkley

TESTIMONIAL

The opportunity to see the Ministers of the Islands and to hear their enthusiasm for the project was more than reassuring. It was just such good news to hear how pleased they were to have a Harlequin development in their countries and how they admired David's insistence on getting every aspect of each project to perfection.

The presentations of the sportsmen were special, showing how much they wanted to engage with the visitors and local children.

Again, many thanks for including us in your wonderful celebration.

Rosemary Thomas

TESTIMONIAL

On behalf of me, my clients and my contacts who attended the Grove function a sincere thank you for an excellent presentation and function superbly organized.

Ian Falconer

TESTIMONIAL

Thank you very much for inviting us to your unforgettable event. It was very professional as well as a lot of fun!

Fabrice Leclercq

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TESTIMONIAL

Just wanted to thank you and all of the amazing Harlequin staff for what is without doubt the most incredible and enjoyable day of the year so far. I am very grateful for the exceptionally kind hospitality, programme of events and entertainment enjoyed by myself and my guests throughout the day.

Tim Earle

TESTIMONIAL

Now things have hopefully calmed down a little I wanted to drop you a line to say what an exceptional day it was at your launch.

Your enthusiasm resonated through everything, which made it truly a day to remember.

I think the finale of Les Miserables with you and your daughter singing on stage was the piece de resistance. It set the event above any others I have ever attended and had us almost in tears on our table!

Kindest regards

Linda Nightingale

NIGHTINGALES PR

TESTIMONIAL

The launch event was of a scale and standard not matched in the industry; Harlequin's success in producing a low-entry point to access high-quality overseas homes in premier resorts is now clear to see.

Andy Bridge

TESTIMONIAL

There was so much quality around and about the event, I'm sure no one could fail to be impressed.

Hopefully soon you'll get a moment to reflect on the success and I hope you feel suitably proud of what you and your team have achieved so far, and will achieve in the future.

Alistair Burns



models of the resorts were situated it was definitely a case of "standing room only" as guests clamoured to see the scale of these stunning developments, including Buccament Bay, Las Canas and, of course, The Marquis Estate. Dave Ames gave a presentation about Harlequin Hotels & Resorts three times during the day to give everyone an opportunity to see him and meet the Harlequin partners and team.

Dave Ames introduces the team, from left to right Jose & Juan Paliza, Honorary Consul of Spain to Dominican Republic; Glen Beache, Minister of Tourism St Vincent & The Grenadines; David Fairclough, Liverpool FC; Alan Kennedy, Liverpool FC; Pat Cash; Dave Carter, CEO Trader Vic's

Demetrius Canton, Director – Market Management for the Caribbean for Expedia, said of the event "This event was truly a first class affair and clearly a perfect indication of the high level of luxury, quality, and service Harlequin plans to offer at their properties in the Caribbean. It is not only an exciting time for Harlequin but also for the resort destinations as they will be the beneficiaries of new and fresh inventory to help drive demand to their local economies. Expedia is very excited to partner with Harlequin Hotels & Resorts and, more importantly, provide our customers with a product that is sure to exceed their resort vacation expectations". More recently he has commented that "the summer has been quite fantastic for us in the Caribbean region. We have broken records in stayed room nights for 2 consecutive months, July & August, and the balance of the year looks promising.

Dave Ames with David Carter, CEO Trader Vic's, left, who is presenting his vision for the Trader Vic's and Harlequin Hotels & Resorts Partnership

David Carter, CEO of Trader Vic's, was equally impressed, "On behalf of Trader Vic's, this event was the grandest we have seen. The talent, energy, and enthusiasm of Harlequin and its partners was out of this world. The partnerships that Dave Ames and his team have put together are truly world class. Trader Vic's is proud to be part of the Harlequin vision".



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The launch event was also a perfect opportunity to showcase Harlequin's resorts, and golfing legend, Gary Player, was on hand to meet and greet guests. He gave a passionate speech about his vision for the Signature Golf Course he is designing, stunning villas which will overlook it, and the world's first Gary Player Golf Hotel, all of which will be situated at The Marquis Estate in St Lucia. Guests were enthralled to hear about the sheer magnitude of the project and the totally unique and completely luxurious hotel and villa properties.

Gary Player spoke about how proud he is to be associated with Harlequin Hotels & Resorts, "The Marquis Estate will be a pedigree development and the championship golf course will ultimately provide a solid foundation for what will become one of the Caribbean's most treasured and sought after developments. I am very proud to be part of this exciting project".

Wimbledon Champion, Pat Cash, commented, "Tennis is a great love and I am delighted that there is to be a Pat Cash Tennis Academy at the St Lucia resort. For keen players of the game it will be an opportunity to enjoy the pleasure of a fabulous sport at a unique location".

The Rt Hon Stephenson King, The Prime Minister of St Lucia, added, "The Marquis Estate is a major scheme for our country. We have taken many months liaising with Dave Ames and discussing all aspects from tourism to the eco infrastructure. It was very important to our people that we moved into the 21st century whilst not spoiling the very nature of our beautiful island and what it represents. The country's easy access from the UK and the USA makes it perfect for such a project and we are all extremely gratified that our hard work in setting this up, and our close working relationship with Harlequin, is now coming to fruition".

Enrique Klein, VP Sales & Marketing, Oasis Hotels & Resorts, praised Harlequin's attention to detail and understanding of what customers want. Pedro Prats, Development Director Globalia Corporation and Oasis Hotels, commented "From our perspective the launch event for Harlequin Hotels & Resorts proved to be a great success. Many important players in the travel industry were present and could experience first hand the real dimension and scope of the resorts. For Oasis, it is an honour to be part of these projects together with other partners like Gary Player, Pat Cash, Liverpool FC and Trader Vic's. It is also a pleasure to work with Dave Ames and the Harlequin family. We certainly enjoyed the event and really look forward to the opening of Buccament Bay on July 1st 2010".



TESTIMONIAL

All was great from the food through to the hospitality and ambience, not forgetting of course the fantastic Les Misérables.

I'm looking forward to working with Harlequin more and more over the immediate and long term future and wish you every success.

Paul Nicholls

TESTIMONIAL

I hope you are all well. I just wanted to write to thank you for a great day and event last Monday at The Grove. Both David and I really enjoyed it and found it very useful, and it was great to hear from Dave Ames his vision for Harlequin moving forward.

Katie Foster

TESTIMONIAL

May we first thank you and Harlequin for a great day yesterday at The Grove. It was not only informative but gave us a chance for the first time to meet other investors at Buccament Bay and Two Rivers who are in a similar situation to ourselves. We thoroughly enjoyed the Les Misérables performance also (and the canapés).

Derek and Cheryl Kerby

TESTIMONIAL

Thank you very much for inviting me, I enjoyed it very much. I would say that everyone who attended could not have been anymore impressed.

Neil Vinton

TESTIMONIAL

It was truly a delight for me.

Words cannot express the depth of my appreciation for this project which led to us meeting and I would really like us to go forward forging positive relations.

Best wishes.

Barbara Mercury
SALES REPRESENTATIVE –
ST. VINCENT & THE GRENADINES
TOURIST OFFICE

Enrique Klein, VP Sales & Marketing, Oasis Hotels & Resorts, right, with Dave Ames.

LES MISERABLES



Monday evening ended with a thrilling and breathtaking performance of a selection of well-loved songs from the hit West End show Les Miserables, including "Stars" and "Empty Chairs". Over 20 performers took part, including many stars from the West End, accompanied by a small orchestra, and, as a special treat, Harlequin Property's very own singing sensation, Vicky Groom, performed an electrifying version of "I Dreamed a Dream", to rapturous applause. There were two further performances for our investors to enjoy on Tuesday.



We were delighted that the following performers could take part:

Andy Smith

Andy is the youngest Musical Director in the West End to work on We Will Rock You. Brian May of Queen said that when he saw Andy play the piano he reminded him of Freddie Mercury.

James Milton

James is one of the Producers of our show along with Paul Morrissey. Their company MMP received a Bursary for new Producers from Stage One (in association with the Society of London Theatre) who said they were stars of the future.

Phil Cavill

Phil has performed the leading character Jean Valjean over a number of years in the West End and has also appeared in the Les Miserables 10th Anniversary Concert at the Royal Albert Hall and also appears on the 10th Anniversary Concert DVD.

Michael McCarthy

Michael is seen as the definitive Javert, having played the role in almost every continent in the world. Most noticeably he played the role for a number of years in the West End and was honoured to be invited to lead the final Broadway cast of Les Miserables.

Paul Morrissey

As well as co-producing this event with James, Paul is currently performing as one of the leading characters in Phantom of the Opera in London's West End.

Jodie Jacobs

Jodie is amongst the best of the West End's leading ladies. She has played leading roles in Evita, We Will Rock You and Little Shop of Horrors.

Jones Baker Interiors & Architecture



Dave Ames with JB Jones, right, and William Baker, left, of Jones Baker Interiors & Architecture

As we near the completion of our first resort, Buccament Bay in St Vincent & The Grenadines, we are working closely with renowned US based interior design and architecture firm Jones Baker to create the concepts for the interiors of the guest rooms and public areas as well as new restaurant concepts for Harlequin Hotels & Resorts. Jones Baker is a world class design firm specialising in the creation of unique environments for the hospitality industry. They take pride in their creativity and enjoy the unique challenges of each project.

This is all part of the overall campaign towards positioning the operating company, Harlequin Hotels & Resorts, as one of the leading 5 Star hotel brands in the world. Jones Baker, founded in 1998 by architect William Baker and interior designer JB Jones, focuses on the concept development and design of food and beverage venues as well as boutique retail and hospitality projects. They have an impressive and award winning portfolio of one-off restaurant concepts as well as Trader Vic's and other multi-site operations, lounges, bars and nightclubs. Their team has designed numerous hotels for brands such as Four Seasons Hotels & Resorts, Rosewood Hotels, Hyatt Hotels and others.

Harlequin Hotels & Resorts have commissioned them to create five new restaurant concepts which will be rolled out across all of our resorts, and will be launched on 1st July 2010 when phase one of Buccament Bay is opened. They are working with the team at Trader Vic's who are creating the food and drink menus and music formats and Bell Design who is designing the uniforms to create these concept - Jester's Steak & Seafood restaurant, Ginger & Co, an Asian fusion restaurant, The Bay Beach Club, the buffet restaurant and Arlecchino, an Italian fine dining restaurant. They are also designing concepts for HQ which will serve hot beverages, freshly squeezed juices and smoothies, ice cream and pastries, and Masquerade, the Nightclub.

Arlecchino, Trader Vic's, Ginger & Co, Jesters and The Bay will be situated at the Waterfront of Buccament Bay enjoying dining spaces and decks that overlook the marina and beach. Jones Baker is also producing site specific designs for Trader Vic's, Mai Tai Lounge and Senor Pico.

Further new restaurant concepts will be developed for phase two of Buccament Bay to include an English Bar & Grill, an Irish Pub and an Italian Trattoria.

Jones Baker restaurant concepts for Buccament Bay on show at the event





- 1 Ginger & Co Asian fusion restaurant computer generated image
- 2 The Bay Beach Club computer generated image
- 3 Arlecchino Italian fine dining mood board
- 4 Jesters Steak & Seafood restaurant mood board
- 5 Trader Vic's computer generated image
- 6 Mai Tai Lounge mood board
- 7 Senor Pico's mood board



Meet the new members of the team



Joerg Roterberg Vice President Operations for Harlequin Hotels & Resorts

Joerg Roterberg

Joerg Roterberg is Harlequin Hotels & Resorts' new Vice President of Operations and will be in post from 10th October 2009. His role will be to ensure that Buccament Bay is established as a truly unique brand and service experience and operated to the 5 star standards required by Harlequin Hotels & Resorts. He will be working closely with Oasis Hotels & Resorts to set up the systems, processes and procedures for the resort and the day-to-day operations. Joerg has spent several years managing 5 star hotels in the Caribbean, including the prestigious Galley Bay Hotel in Antigua, Peter Island Resort in the British Virgin Islands and St James Club Morgan Bay in St Lucia. Most recently Joerg has been manager of the One & Only Le Touessrok in Mauritius, one of the most glamorous and recognised hotels in the world, steering it through re-branding and improving operations for it to achieve its ISO 22000 and ISO 9001 2005 certification. In 2007 it received an award for the highest number of guests and staff satisfaction.



Garrett Ronan Vice President Food & Beverages for Harlequin Hotels & Resorts

Garrett Ronan

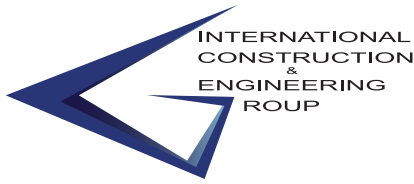
Garrett Ronan has been appointed as the Vice President, Food & Beverages for Harlequin Hotels & Resorts and will start his new role on 1st October 2009. He will be responsible for the implementation and ongoing operation of all the restaurants and bars at Buccament Bay. Garrett has 22 years experience in the hospitality and catering industry, and his most recent position was as Director of Food & Beverage at The Beverley Hilton in Beverley Hills, California. Prior to that he held similar positions at The Boston Harbor Hotel in Boston, Massachusetts and The Waldorf Astoria & Waldorf Towers, New York. His strong leadership, strategic planning skills, passion and energy are exactly what Harlequin Hotels & Resorts needs to ensure that Buccament Bay and all its restaurants and bars earn it the reputation it deserves as a 5 star resort.

First purchase of a Gary Player Villa



Nigel and Karen Griffin, the first purchasers of a Gary Player Villa at The Marquis Estate, with Gary Player and Dave Ames

Nigel and Karen Griffin are the first purchasers of a Gary Player Villa at The Marquis Estate. They were congratulated on their purchase by Gary Player at the Launch Event in July 2009. Nigel Griffin said, "Both my wife and I were delighted to be the first investors to reserve a property on what can only be described as one of the world's premier property developments. To meet on a one to one basis with Gary Player made it a truly momentous occasion. Gary was an absolute gentleman and talked to us about his excitement for The Marquis Estate, explaining how this unique development is planning superior and unrivalled quality residences set against a backdrop of spectacular scenery. Also Mr. Player displayed a great understanding of just how important this development is for the continued success of St Lucia and the employment from which locals would benefit. As Gary Player said, it's about giving something back."



The ICE Group Constructing Buccament Bay



Construction underway on apartment block 2, Buccament Bay

ICE Group is the construction partner for Harlequin Hotels & Resorts. Its talented team, under strong leadership, have delivered dozens of projects from concept to completion worldwide. ICE Group maintains its reputation to deliver any size project on time, to budget and of unrivalled high quality. ICE sets high standards as they move forward, driven, determined and confident, setting new industry standards and continuously improving processes. ICE Group assists clients from the point they make a decision to build, by working through designs and legal requirements/ licenses, ensuring that projects are fully compliant, carrying out feasibility studies and ensuring materials are reliable and of the highest quality to deliver a first class project to the agreed plans.

The ICE Group includes companies with expertise in engineering, construction, technical & finishing, agricultural & landscaping, administration & legal affairs and stores & purchasing.

Teamwork and cooperation between the individual companies results in a sustained focus on delivering an outstanding service, and the projects for Harlequin contribute to building a better future for the Caribbean.

RLB | Rider Levett Bucknall

Rider Levett Bucknall is an international property and construction consultancy with 80 offices and 2,000 staff worldwide. The Barbados office is monitoring the construction of Buccament Bay bi-monthly to ensure that it is being carried out within the cost parameters and to time to ensure that the site will be open on 1st July 2010.

tvdesign

tvdesign Master Plan Architects



CGI of Jack's Restaurant at Buccament Bay



Site plan of central area of Buccament Bay

Founded in 1968, tvdesign have established themselves as the leading architectural practice in Atlanta, Georgia with offices in Chicago, Dubai and Shanghai. Their award winning hospitality architecture and interiors studios have designed many truly unique and successful hotels, including the Hyatt Regency Trinidad, the flagship InterContinental Hotel Buckhead, the comprehensive renovations of the Hyatt Regency O'Hare and Atlanta Marriott Marquis, as well as the newly opened Rotana Arjaan in Dubai's Media City.

As a 100% employee-owned firm, everyone at tvdesign takes pride and ownership of the work of the firm. A defining characteristic of tvdesign is the exceptional passion individuals and the collective firm bring to their work lives; the people of tvdesign embody an energy and commitment to their craft that is immediately evident to their clients.

For Harlequin Hotels & Resorts, tvdesign are developing the overall resort master plans for both The Marquis Estate in St Lucia and Buccament Bay in St Vincent & The Grenadines. They are designing the interior and exterior of the buildings and the character of outdoor spaces with careful consideration to how guests will experience the site. This ensures that all buildings and spaces are positioned to allow guests to appreciate and enjoy the beauty of their surroundings, and will provide for serviceability and staff access. Their plans are a reflection of Dave Ames' exciting and unique vision for these two landmark projects.

THE WEST PACES
HOTEL GROUP LLC

World Class Hotel Management



Horst Schulze

The West Paces Hotel Group will manage the Gary Player Golf Hotel and riverside villas, the Golf Clubhouse, beach club and spa.

West Paces is led by legendary hotelier Horst Schulze, formerly president of The Ritz-Carlton, who founded the West Paces Hotel Group in 2002. West Paces manages select independent properties and also operates Capella Hotels and Solís Resorts. The principals of West Paces leverage unparalleled hospitality experience and a diverse track record of operating world class hotels and resorts to create value through superior service at luxury properties in gateway cities and high profile resort destinations around the world.

The West Paces Hotel Group has redefined the standards of luxury on a global scale, combining a new sense of luxury with superior customer service and distinctive design.



For further information on
The West Paces Hotel Group,
visit www.westpaceshotels.com

